## Appendix

Table 1

| Number of jobs @ 30.11.2022 | 362 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Department | Occupied: Headcount of employees at $\mathbf{3 0 . 1 1 . 2 2}$ (include perm and temp staff) | Number of vacancies | Number of vacancies filled by Agency staff | Number of vacancies filled by other third parties such as secondments | Total unfilled vacancies | Comments (such as number out to advert, number under offer etc) |
| Planning | 44 | 12 | 10 | 0 | 2 | 12 currently being advertised |
| Housing, Health \& Communities | 65 | 10 | 1 | 1 | 8 | 2 being advertised, 3 under offer |
| Finance | 9 | 1 | 1 | 0 | 0 | 1 currently being advertised with HAYS recruitment |
| Corporate Services | 32 | 2 | 0 | 0 | 2 |  |
| Business \& Change Mngt | 42 | 4 | 0 | 0 | 4 | 3 under offer |
| Environmental Services | 69 | 19 | 16 | 0 | 3 | 13 under offer, 2 interview pending, |
| Governance \& Legal | 18 | 5 | 3 | 0 | 2 | attempts have been made to recruit to the legal vacancies, unsuccessfully. Audit Manager vacancy is being advertised |
| Commercial \& Digital Change | 20 | 4 | 0 | 0 | 4 | 2 being advertised, 1 under offer |
| Executive support | 6 | 0 | 0 | 0 | 0 |  |
|  | 305 | 57 | 31 | 1 | 25 | 40 |

Table 2

|  | 01-Sep-19 | 01-Sep-20 | 01-Sep-21 | 01-Sep-22 |
| :--- | ---: | ---: | ---: | ---: |
| Number of Occupied Posts | 379 | 332 | 327 | 310 |
| Number of vacant posts | 64 | 25 | 27 | 49 |


| Total Posts | 443 | 357 | 354 | 359 |
| :--- | ---: | ---: | ---: | ---: |
| Percentage of posts vacant | $14.45 \%$ | $7.00 \%$ | $7.63 \%$ | $13.65 \%$ |

Table 3 - Turnover

| A <br> Period | B <br> Number of leavers | C <br> Average number of staff employed over period | D <br> Turnover rate B/C x100 | Comments |
| :---: | :---: | :---: | :---: | :---: |
| 01/4/2018 to 31/3/2019 | 53 | 360 | 14.72\% |  |
| 01/04/2019 to 31/03/2020 | 88 | 377 | 23.34\% | This includes 49 staff that were TUPE transferred to Norse. The line below is the calculation if we excluded the TUPE staff |
| 01/04/2019 to 31/03/2020 | 39 | 328 | 11.89\% |  |
| 01/04/2020 to 31/03/2021 | 25 | 330 | 7.58\% |  |
| 01/04/2021 to 31/03/22 | 51 | 322 | 15.84\% |  |


|  |  |  | This is just a 5 <br> month period - if <br> we used these <br> figures to |
| :---: | :---: | :---: | :---: |
| 01/04/2022 to 31/08/22 | 15 | 308 | $4.87 \%$ |
| estimate a full <br> year then it <br> would be $36 / 308$ <br> $=11.68 \%$ |  |  |  |

